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**From:** Spanos, Stergios [Stergios.Spanos@des.nh.gov]  
**Sent:** 10/10/2018 6:04:41 PM  
**To:** Houlihan, Damien [houlihan.damien@epa.gov]; Murphy, Thelma (Hamilton) [murphy.thelma@epa.gov]; Tracy.Wood@des.nh.gov; Pelletier, Rene [Rene.Pelletier@des.nh.gov]  
**CC:** Franz, Hayley [hayley.franz@des.nh.gov]; jeffrey.andrews@des.nh.gov  
**Subject:** FW: For tomorrow  
**Attachments:** Just NH Universe.xlsx

Damien & Thelma,

Thanks for coming up. Nice meeting! Here are some meeting highlights that I want to confirm with you and share with brass at DES.

As a result of EPA-Head Quarter's emphasis on backlog, EPA has a goal of "zero NPDES Permits backlog by 2023". This Regional Backlog Reduction Strategy may, or may not, be in the EPA Strategic Plan. Thelma will provide a letter (of some sort) to DES.

Damien's list shows 26 Industrial NPDES permits in NH. Therefore he is shooting for 5 per year.

We reviewed the list of 26 Industrial permits and identified the following as potential first year permits: PCC (almost completed this month!); Smith and Jackson Hydro (might be covered by the Hydro General Permit); Merrimack Station-Bow (shooting for getting it finalized in December); CRREL (also has RGP potential); Little Bay Seafood; Loon Mtn. Recreation Corp.; Milford Fish Hatchery (there is potential for the development of a fish hatchery general permit, tbd).

EPA is going to try a team approach to industrial permit writing. Different sections of permits will be written a permit writer who is writing that section for a number permits. This may help with consistency between permits and help get permits written more quickly.

EPA will send two permit writers (the permit writer responsible for reasonable potential & permit limits derivation, and the permit writer responsible for process description) out to a facility before writing a permit. EPA will notify DES in advance so we can go on the site visit, as well.

I'll get into more detail with Tracy on the meeting, but these are the talking points I will start with. Thanks again for coming up!

~Stergios

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**From:** Houlihan, Damien [mailto:houlihan.damien@epa.gov]  
**Sent:** Tuesday, October 09, 2018 4:15 PM  
**To:** Spanos, Stergios  
**Cc:** Murphy, Thelma (Hamilton)  
**Subject:** For tomorrow

Hi Sterg –

See attached spreadsheet of NH permittees that I'm using for work planning. I don't have a formal agenda for tomorrow. Some things I'd like to discuss:

1. HQ emphasis on backlog, Regional backlog reduction strategy, and lean;

2. Team approach to industrial permitting and how we may be able to involve DES earlier in the process;
3. Review spreadsheet, discuss permits;
4. FY19 NH permitting goals;
5. Brainstorm ideas for streamlining permitting process, including state review and comment, WQ cert., etc.
6. Other

Feel free to comment and/or add items. Thanks – looking forward to catching up tomorrow.

Damien

*Damien Houlihan, Chief  
Industrial Permits Section  
US EPA*

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